



ACGA 25th Annual Conference

The Asia Corporate Governance Summit 2026

“Sustaining Asia’s Reform Momentum: Trust, Transparency and Technology”

4-5 November 2026

Shangri-La Far Eastern, Taipei

Principal Sponsor:



Luncheon Sponsors:



Workshop Sponsors



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Welcome & Acknowledgements

Dear Members, Delegates, Panellists and Friends,

Welcome to the 2026 Asia Corporate Governance Summit. Our annual conference returns to Taiwan after a long hiatus: our last conference here was in 2010. Meanwhile, Taiwan has been a top performing market with a total shareholder return over the last ten years at 20.5% (USD terms, annualised to end 2025), the only market in this region to outperform the S&P500 in this period. Of late, this has been largely driven by large companies in the AI supply chain; yet even earlier, Taiwanese corporates have been providing shareholders with attractive dividends and strong returns. In 2024, Taiwan also introduced a Power Up programme, encouraging companies to renew their focus on shareholder value. We see this as part of a significant regional trend. Indeed, our first plenary session discusses the challenges and future direction Value-Up style programmes with panellists from Japan, Korea as well as Taiwan setting the backdrop on CG reform in Asia.

The theme of this year's conference is "Sustaining Asia's reform momentum: Trust, Transparency and Technology". Value-enhancing technology underlies the drive for shareholder returns, while transparency and accountability remain key for sustaining shareholder trust. To cap Day 1 we have a plenary on boards' and investors' responsibilities in the transformations arising from AI, with eminent speakers from the United Kingdom as well as Taiwan. The role of boards and the evolving responsibility of directors are also topics in two other sessions given its significance in Asia. Our delegates will also get the first preview of our 2026 CG Watch ranking of the markets, as the ACGA Research team presents this on the first day.

This year's conference follows a similar format to last year's with seven plenaries and five workshops over two days. The other panel discussions into the second day range from geopolitics, the evolving role of directors, governing the energy transition, and the stewardship responsibility of investors. Meanwhile the first three workshop sessions on Day 1 will discuss the role of activists, getting the right balance of influence on company boards, and minority shareholder protections in Asia. On Day 2, the workshops will discuss capital market reforms in Taiwan, as well as governance topics relevant to Asean. With 52 speakers from 10 countries, the conference promises again to provide delegates with actionable insight for raising governance and more effective investor stewardship.

Key to organising the event is the support of our sponsors. This year our Principal Sponsors are the market regulators in Taiwan: the **Taiwan Stock Exchange (TWSE)**, the **Taipei Exchange (TPEX)**, **Taiwan Futures Exchange (TAIFEX)** and the **Taiwan Depository Company (TDCC)**. We would also like to thank **Cathay Financial**, **TS Holdings**, **PharmaEssentia**, **Capital Group**, **EY** and **CLP Holdings** for their generosity as sponsors for this year's event.

We are grateful to our members who participated in the planning discussions earlier in the year and ACGA's Council for its support and guidance. We note special appreciation for Steven Watson, for whom this will be the last conference as ACGA Chairman. As importantly, I would like to thank all members of the ACGA Secretariat for their dedication and tremendous effort to bring this year's conference to fruition.

Finally, our heartfelt gratitude to all our speakers and delegates: with your willingness to share viewpoints and your wealth of experience, this is set to be a valuable and memorable event for all. We wish all participants a productive and fruitful conference!

Amar Gill
Secretary General

Day 1

4 November 2026

Shangri-La Far Eastern Taipei, Far Eastern Grand Ballroom, 3/F

08:15

Registration starts Coffee will be served

09:00 – 09:30

Conference Opening

Morning MC

Mr Amar Gill, Secretary General, ACGA, Hong Kong

Welcoming Remarks

Mr Steven Watson, Chair, ACGA; Partner, Capital World Investors, Hong Kong

Keynote Remarks

Dr Yen-Liang Chen, Vice Chairperson, Financial Supervisory Commission, Taipei

09:30 – 10:40

Plenary 1: Beyond the discount: Japan, Korea, and Taiwan's value-up programmes – momentum, challenges, and future directions

A high-level dialogue with representatives from TWSE, Tokyo Stock Exchange, and KRX. With Northeast Asian markets showing strong performance globally in the first half of 2026, the session will assess real progress in governance and value creation programmes, moving from initial disclosures and signalling to tangible outcomes in capital allocation, dividend policies, share buybacks, and board accountability. This session will consider early results and investor reactions, remaining barriers, sustainability of market gains, and the next wave of expectations from regulators and investors.

Moderator

Mr Amar Gill, Secretary General, ACGA, Hong Kong

Speakers

Ms Kelly Chang, Vice President, Listing Department, Taiwan Stock Exchange Corporation (TWSE), Taipei

Dr Woochan Kim, Chairman, KOSDAQ Market Commission, Korea Exchange, Seoul

Mr Isaku Matsumoto, Chief Representative, Hong Kong Representative Office, Tokyo Stock Exchange, Inc., Hong Kong

10:40 – 11:05

Coffee Break

11:05 – 12:15

Plenary 2: Goeconomic risks and strategic resilience: navigating trade, supply chains, and global uncertainties

Geopolitical and goeconomic risks remain structural. Boards must address supply chain resilience, investment decisions, and scenario planning in this environment. The session will focus on practical approaches to maintaining strategic agility while respecting national security and regulatory realities in Asia.

Moderator

Ms Miaojung Lin, Taipei Bureau Chief, Bloomberg News, Taipei

Speakers

Dr Roy Lee, Senior Deputy Executive Director, Center for International Trade Policy, Chung-Hua Institution for Economic Research(CIER), Taipei

Mr Julian Liu, Chairman, Yuanta Securities Investment TrustCo. Ltd., Taipei

Mr Yuelin Yang, ACGA Council Member; Independent Director, Verlinvest Asia, Singapore

12:15 – 13:15

Lunch

Shangri-La Far Eastern Taipei, Far Eastern Grand Ballroom, 3F

13:15 – 14:30

Afternoon concurrent workshops (1hr 15min for each workshop)

Venues

- Far Eastern Grand Ballroom, 3F
- East Gate, B1F; and
- Metro Suite, B1F.

Individual workshop room assignments will be confirmed closer to the conference date.

Workshop 1: Korea and Japan: Activists' role in advancing governance

An exploration of how shareholder activists are influencing board practices, capital allocation, and corporate strategy in Korea and Japan. The session will examine the evolving activist landscape in these two key Northeast Asian markets, highlighting successful examples of constructive engagement as well as more confrontational approaches, and drawing practical lessons for investors, boards, and companies.

Moderator

Ms Yura Ahn, Research Head, Korea, ACGA, Seoul

Speakers

Mr Jun Frank, Managing Director, Global Head of Compensation & Governance Advisory, ISS-Corporate, San Francisco

Mr Phillip Meyer, General Counsel & Co-Chief Operating Officer, Oasis Management, Hong Kong

Ms Yoo-Kyung Park, Former Managing Director, APG Asset Management, Hong Kong

Workshop 2: Family influence, culture and professional boards: finding the right balance in Asian companies

Many Asian listed companies continue to feature strong founder or family influence with the board dynamics a function of cultural norms. The discussion will examine how these boards are professionalizing governance — particularly around succession, independent oversight, and capital discipline — while leveraging the long-term strengths of family stewardship.

Moderator

Ms Julia Bergstrom, Corporate Affairs Manager, Philip Morris International, Taipei

Speakers

Ms Tina Chang, Associate Director, Sustainable Investing, Fidelity International, Hong Kong

Mr Chien Chung Lin, Vice Chairman, Taiwan Corporate Governance Association, Taipei

Dr Allen Tsai, Founder, Taiwan Institute of Directors, Taipei

Workshop 3: Minority shareholder protections in Asia

This workshop will examine the progress, headwinds, and evolving trends in minority shareholder protections. It explores key regulatory and market developments, challenges around controlling shareholder influence and related-party transactions, and the question of whether a stronger focus on minority rights best serves long-term corporate health. The session also considers how improved alignment between investors and companies can support better outcomes across the shareholder base.

Moderator

Mr Ronnie Lim, ACGA Council Member; Senior Engagement Specialist, Robeco, Hong Kong

Speakers

Professor Te-Fang Chu, Director of Board, Securities and Futures Investors Protection Center, Taipei

Ms Nana Li, Head of Sustainability & Stewardship, Asia-Pacific, Director, Impax Asset Management, Hong Kong

Dr Ismet Yusoff, Chief Executive Officer, Minority Shareholders Watch Group, Kuala Lumpur

14:30 – 14:45

Coffee Break

14:45 – 15:55

Plenary 3: CG Watch 2026: Asia's corporate governance landscape – progress, key shifts, and enduring challenges

Presentation and in-depth analysis of the latest ACGA CG Watch report. This session will unpack significant movements in market rankings and underlying drivers, standout reformers and laggards, notable shifts, and the persistent weaknesses that continue to hold back governance standards in the region, with clear takeaways for companies, investors, and regulators.

Moderator

Dr Helena Fung, Head of Research and Advocacy, ACGA, Hong Kong

Speakers

Ms Yura Ahn, Research Head, Korea, ACGA, Seoul

Mr Amar Gill, Secretary General, ACGA, Hong Kong

Mr Christopher Leahy, Specialist Advisor, Southeast Asia, ACGA, Asia Pacific

Mr Lake Wang, Research Head, Greater China, ACGA, Hong Kong

15:55 – 16:20

Coffee Break

16:20 – 17:30

Plenary 4: Governing the algorithm: boards and investors in the age of AI maturity

AI has moved from experimentation to core operations and strategy. This session explores how boards are building practical oversight frameworks around risks (bias, cybersecurity, ethics), opportunities, and value creation, alongside fast evolving investor expectations for transparency, oversight and accountability with a panel of eminent authorities.

Moderator

Mr Jeff Lin, Advisor, Former General Director, ISTI, Industrial Technology Research Institute (ITRI), Taipei

Speakers

Mr Laurie Fitzjohn-Sykes, Founder Investor AI Resource Hub, United Kingdom

Dr Ping-Kuan Lo, Founding Chairman, Independent Director Association Taiwan, Taipei

Mr Rock Tsai, Chief Information Officer, Taiwan Mobile, Taipei

Ms Christina Tseng, Managing Director, EY Advisory Services Inc., Taipei

17:45 – 19:00

Cocktail Reception Shangri-La Far Eastern Taipei, Premier Room, 3F

19:00 – 22:00

Gala Dinner Shangri-La Far Eastern Taipei, Far Eastern Grand Ballroom, 3F

Keynote speech (1): TWSE – Reform Momentum and Priorities Ahead

In this keynote, Sherman Lin, Chairman and CEO of the Taiwan Stock Exchange (TWSE), will share his experience in digital transformation and how he sees this evolving the company culture at the exchange and listed companies. Prior to his TWSE appointment, Mr Lin was the Chairman and CEO of the Taiwan Depository & Clearing Corporation (TDCC), where he served for nearly 20 years. His speech will focus on developments at the TWSE since he took over the helm in 2022, progress that has been made in strengthening Taiwan's capital markets, and TWSE's key priorities and strategic initiatives over the next 12 to 18 months.

Keynote Speaker **Mr Sherman Lin**, Chairman & President, Taiwan Stock Exchange Corporation (TWSE), Taipei

Keynote speech (2) : The new WangDao Stewardship for AI Era

Keynote Speaker **Mr Stan Shih**, Co-founder & Honorary Chairman, Acer Group, Taipei

Originator of the Smiling Curve, a framework for understanding where value is created across an industry's value chain. Through Mr Shih's commitment to entrepreneurship, shared ownership, and professional leadership, Acer has evolved into the broader AAQW Business Family—encompassing Acer, AUO, Qisda, and Wistron—with 46 publicly listed companies and combined annual revenues projected to exceed US\$130 billion in 2026. Connected by shared values and independently governed, this business family reflects his belief that lasting success comes from empowering people to build and grow enterprises. Drawing on five decades of experience, his New WangDao leadership philosophy brings Eastern wisdom into modern business: creating value, balancing stakeholder interests, and pursuing sustainable development.

Day 2

5 November 2026

Shangri-La Far Eastern Taipei, Far Eastern Grand Ballroom, 3/F

09:00 – 09:25

Conference Opening

Opening Speaker

Ms Ka Shi Lau, Vice Chair, ACGA; Chairman, Hong Kong Trustees' Association; INED, Citibank (Hong Kong) Ltd; Member, Academy of Finance

09:25 – 10:35

Plenary 1: The independent director's new mandate: influence, skills, and effectiveness across Asia

Rising demands for expertise in AI, cybersecurity, climate transition, and capital efficiency are reshaping INED roles. This comparative session reviews evolving practices across APAC jurisdictions, focusing on how boards can foster genuine independence alongside stronger skills, evaluation processes, and overall effectiveness.

Moderator

Mr Jeffrey R. Williams, ACGA Council Member; Independent Director, PharmaEssentia Corp., United States

Speakers

Mr Stephen Ho, Co-Founder, SDG Harmony; Independent Non-Executive Director of Trust-Manager of Asian Pay Television Trust, Valuetronics Holdings Limited, Azeus Systems Limited and CeEntek Pte Ltd., Taipei

Dr Elizabeth Sun, Independent Board of Director, and Chair of Audit Committee, AP Memory (6531.TW), California

Mr Ross Teverson, Stewardship Director, Team Lead, Asia & GEMsEOS at Federated Hermes, London

Dr Peter Yuan, Chairman & Managing Director, Korn/Ferry International Taiwan, Taipei

10:35 – 11:00

Coffee Break

11:00– 12:10

Plenary 2: Governing the transition: are corporate plans credible, and are regulators doing enough?

As companies develop and disclose climate and sustainability transition plans, the spotlight is shifting from ambition to delivery and accountability with a focus on energy security and the role of renewables. This session examines how boards in Asia are overseeing these plans (targets, metrics, capital allocation, and risk integration), regulatory expectations and gaps across jurisdictions, corporate challenges and successes in implementation, and investor perspectives on credibility and engagement in 2026.

Moderator

Ms Jane Ho, Head of Stewardship, APAC, BNP Paribas Asset Management, Singapore

Speakers

Mr Sandeep Kumar Sharma, Head of Business Development – Renewable Energy, CLP Holdings Ltd, Hong Kong

Mr James Wu, Head of Sustainability Promotion Department; Head of Corporate Communication, Hon Hai Precision Ind. Co Ltd, Taipei

Mr Michael Wen, Executive Vice President, Head of Corporate Finance Products, Cathay United Bank, Taipei

12:10 – 13:10

Lunch

Shangri-La Far Eastern Taipei, Far Eastern Café Restaurant, 6F

13:15 – 14:30

Afternoon concurrent workshops (1hr 15min for each workshop)

Venues

- Far Eastern Grand Ballroom, 3F
- East Gate, B1F; and
- Metro Suite, B1F.

Individual workshop room assignments will be confirmed closer to the conference date.

Workshop 1: Taiwan: “Power-up”, board effectiveness and capital market competitiveness

Deep dive into Taiwan’s corporate governance priorities, including progress on capital market reforms, board refreshment, and strategies to enhance international competitiveness

Moderator

Mr Lake Wang, Research Head, Greater China, ACGA, Hong Kong

Speakers

Ms Yu-Ting Fu, APAC Corporate Governance Analyst, Columbia Threadneedle Investments, London

Mr Eddy Gan, Director, Head of BlackRock Investment Stewardship (BIS) for Asia ex-Japan, BlackRock, Hong Kong

Mr Alex Lee, Founder and Chief Executive Officer, Quantum International Corp, Taipei

Workshop 2: ASEAN: Harmonisation efforts, governance reforms and value creation

Regional overview covering key ASEAN jurisdictions, with emphasis on regulatory harmonisation, strengthening board independence, Value-up initiatives and improving the quality of sustainability disclosures.

Moderator **Ms Corrine Png**, Regional Head of Equities Research and Stewardship, AIA Group, Singapore

Speakers **Mr Zulhelmi bin Abd Latib**, Head Investment Stewardship Section, Strategic Investment Department, Employees Provident Fund (EPF), Shah Alam
Mr Christopher Leahy, Specialist Advisor, Southeast Asia, ACGA, Asia Pacific
Ms Gladys Tay, Senior Vice President, Listing Compliance, Singapore Exchange Regulation, Singapore

14:30 – 14:50

Coffee Break

14:50 – 16:00

Plenary 3: Elevating governance: the investor's role in Asia's next chapter

This session brings together leading investors, companies, and regulators to examine how stewardship and active ownership are shaping governance improvements across Asia. The session will highlight effective strategies for improving board effectiveness, capital allocation, family and group oversight, and credible transition plans, while candidly addressing remaining gaps. Discussion will focus on practical approaches that work in the region's diverse markets and what more investors, companies, and regulators must do to raise standards and deliver sustainable long-term value.

Moderator **Ms Pru Bennett**, ACGA Council Member; Senior Advisor, Oasis Capital, Hong Kong

Speakers **Mr Ian Davey**, Lead Portfolio Manager, Norges Bank Investment Management (NBIM), London
Ms Hui Chen (Aven) Li, Division Director (Domestic Investment Division), Bureau of Labor Funds, Taipei
Mr John Roe, Global Co-Head of BlackRock Investment Stewardship (BIS), BlackRock, New York
Mr Paolo Giua, Senior Manager, Corporate Governance & Stewardship Team, Financial Reporting Council, London

16:00 – 16:10

Conference closing remarks

Conference ends for public participants

16:10– 16:20

Coffee Break

16:20 – 17:35

ACGA Town Hall (for ACGA members only)

Shangri-La Far Eastern Taipei, Far Eastern Grand Ballroom, 3F

Principal Sponsor



Taiwan Week

Launched in 2025, Taiwan Weeks attracted nearly 28,000 participants over nine days, bringing together more than 1,200 institutional participants, over 250 international investor representatives, and leading exchanges and financial institutions from around the world. The strong international response reflected growing confidence in Taiwan's vision as an Asian Asset Management Center.

Building on this momentum, Taiwan Weeks 2026 will present the next stage of Taiwan's financial development under the theme "From Tech Island to Capital Hub: Where Capital Meets Technology." The event will highlight how Taiwan is leveraging its technological and industrial strengths to advance financial innovation and strengthen its capital markets.

The programme will focus on seven core themes: Global Outlook and International Connectivity, Asian Market Competitiveness, Innovative Fundraising Platforms, Enhancing Corporate Competitiveness, Financial Innovation and Cybersecurity Resilience, Derivatives and Risk Management, and Diverse Investment and Social Inclusion. Together, these themes highlight Taiwan's commitment to asset management growth, market resilience, sustainability, and financial inclusion.

As a major platform for international financial engagement, Taiwan Weeks brings together exchanges, asset managers, institutional investors, and industry leaders. The event strengthens global connections, presents Taiwan's achievements in financial innovation and asset management, and supports long-term investment cooperation.

Luncheon Sponsors



**CAPITAL
GROUP™**

Capital Group

Capital Group is one of the world's largest active investment managers. Founded in 1931 and headquartered in Los Angeles, the firm manages approximately US\$3.6 trillion in assets on behalf of individual and institutional investors globally, as of July 2026. Capital Group offers a broad range of equity, fixed income, multi-asset, and retirement investment solutions supported by a global investment organization comprising portfolio managers, investment analysts, economists, and quantitative research professionals. The firm serves clients across North America, Europe, Asia Pacific, and other international markets, and maintains offices in major financial centers worldwide. In Asia Pacific, Capital Group has a longstanding presence across key markets and invests extensively throughout the region. Through its global research platform, investment professionals conduct extensive company engagement and fundamental research across developed and emerging markets.



PharmaEssentia

PharmaEssentia

PharmaEssentia Corporation (TWSE : 6446) is a fully integrated global biopharmaceutical company delivering efficacious, safe and cost-effective therapeutic products for the treatment of human diseases while aiming to bring long lasting value to stakeholders.

PharmaEssentia was founded in 2003 by a group of Taiwanese-American executives and high-ranking scientists from leading U.S. biotechnology and pharmaceutical companies in order to develop treatments for myeloproliferative neoplasms, hepatitis and other diseases. The company is committed to the improvement of health and quality of life for patients suffering from these diseases.

The Company's world-class cGMP biologics facility in Taichung is certified by the Taiwan Food and Drug Administration (TFDA) and is designed and operated to be compliant with all U.S. FDA and EMA requirements.

Workshop Sponsors



國泰金控

Cathay Financial Holdings

Cathay Financial Holding

Cathay Financial Holding Co., Ltd. is one of Taiwan's largest financial holding companies, with total assets of US\$457 billion as of the end of 2025. Through its major subsidiaries—Cathay Life Insurance, Cathay United Bank, Cathay Century Insurance, Cathay Securities, Cathay Securities Investment Trust—the group provides comprehensive financial services and holds leading positions across key sectors. Leveraging its extensive network and resources, Cathay serves approximately 65% of Taiwan's population. Building on its strong domestic presence, the group has established a regional network across 11 Asia-Pacific markets, advancing its vision to become a leading financial institution in the region. As a pioneer in sustainability, Cathay stays ahead of global trends, integrating sustainability principles into its strategy, operations, and services while expanding its impact in sustainable finance.



CLP Holdings

CLP Group has been a notable contributor to Taiwan Region's electricity sector since 2002 through our joint development, construction, and operation of the Ho-Ping Power Station.

In line with the Group's Climate Vision 2050, which targets net-zero greenhouse gas emissions by 2050, CLP is committed to supporting an orderly energy transition and decarbonization across its markets in the Asia-Pacific region. The Group is focused on capturing emerging zero-carbon opportunities in Hong Kong, Chinese Mainland, Australia, India, Taiwan Region, and Southeast Asia.

In Taiwan Region, CLP is embarking on a targeted strategic path in pursuing the investment, development and the operation of a portfolio of utility-scale renewable energy assets and building long-term relationships with corporate energy buyers to meet the growing demand for low-carbon energy. Through these targeted investments, CLP seeks to balance energy reliability with a gradual transition away from carbon-intensive assets, contributing to build a more sustainable, lower-carbon energy future.



EY

EY is building a better working world by creating new value for clients, people, society and the planet, while building trust in capital markets.

Enabled by data, AI and advanced technology, EY teams help clients shape the future with confidence and develop answers for the most pressing issues of today and tomorrow.

EY teams work across a full spectrum of services in assurance, consulting, tax, strategy and transactions. Fueled by sector insights, a globally connected, multi-disciplinary network and diverse ecosystem partners, EY teams can provide services in more than 150 countries and territories.



TS Holdings

TS Financial Holding Co., Ltd. (TS Holdings) is a comprehensive financial holding group formed in July 2025 through the merger of Taishin FHC and Shin Kong FHC.

Ranking as Taiwan's fourth-largest financial holding company, with assets exceeding NT\$9 trillion, the Group operates a diversified portfolio across banking, life insurance, securities, and investment trusts, supported by a balanced multi-engine growth model. By integrating strong brands and solid market positions, TS Holdings provides comprehensive and diversified financial products and services.

In the coming years, TS Holdings is committed to becoming the most trusted and recognized financial brand among Chinese communities worldwide, creating long-term value through sustainable development and corporate social responsibility supported by an unwavering adherence to dedication, innovation, and sustainability.



Asian Corporate Governance Association (ACGA)

ACGA is an independent, non-profit membership organisation dedicated to promoting long-term and substantive improvements in corporate governance in Asia through research, advocacy and education. ACGA was established in Hong Kong in 1999.

ACGA's membership network comprises over 100 blue-chip companies, including global investment institutions, listed and unlisted companies, financial intermediaries, professional firms and educational bodies based in Asia and around the world.

Research and Publications

ACGA is well known for producing high-quality independent research. Our respected biennial regional survey, *CG Watch*, provides in-depth analysis of corporate governance systems in Asia-Pacific and ranks the CG performance of each market. It is published collaboratively with CLSA, a founding ACGA member. The overview of our 11th *CG Watch* report was released in late 2023 with the country chapters released over 2024. The 12th *CG Watch* series is currently being prepared with the overview report set to be released by 4Q 2026.

ACGA also produces thematic research on relevant governance topics. In March 2026, we released "*Stewardship in Asia - Frameworks, codes and practices*", a 95-page comprehensive review of regulatory frameworks, stewardship and CG codes as well as practices across twelve markets in the Asia-Pacific region. In May 2025, we issued "*Value Up, Asia: Aligning governance with shareholder value*" which provides an overview of reform efforts focusing on shareholder value and offers recommendations on necessary ingredients for successful reform.

Advocacy

ACGA actively engages with regulators around the region on priority issues of governance and ESG. We address issues arising from our own research or through consultation with members, from stewardship codes and shareholder proposals, to gender diversity and regulatory enforcement.

We host regular discussion fora with members in Asia-Pacific, Europe and North America, enabling them to interact, share notes and unpick CG issues in different Asian markets. Specialist working groups focus on Japan, Korea, China and India and help to facilitate deeper dives into particular issues as well as extensive company engagement at senior executive and board level.

Each year ACGA also organises member delegations around Asia to meet and engage with policy-makers and organisations from the public and private sectors. These interactive and highly practical meetings enable members to deepen their understanding of markets by engaging directly with companies, regulators and other stakeholders. In 2025 and 2026, we have undertaken delegations to India, Korea and Japan each year; this year we added a delegation to mainland China. Reports on these delegations, providing an on-the-ground pulse of regulatory reform and corporate viewpoints are available for members on our website.

Education

Following our first annual conference in 2001, we have organised the event in a different Asian market each year. In the last three years, the conference has been held in Seoul, Singapore and Mumbai. ACGA hosts member briefings in-person and via webinars in the Spring and Autumn. We also offer in-house presentations for members on specialised topics.

Website

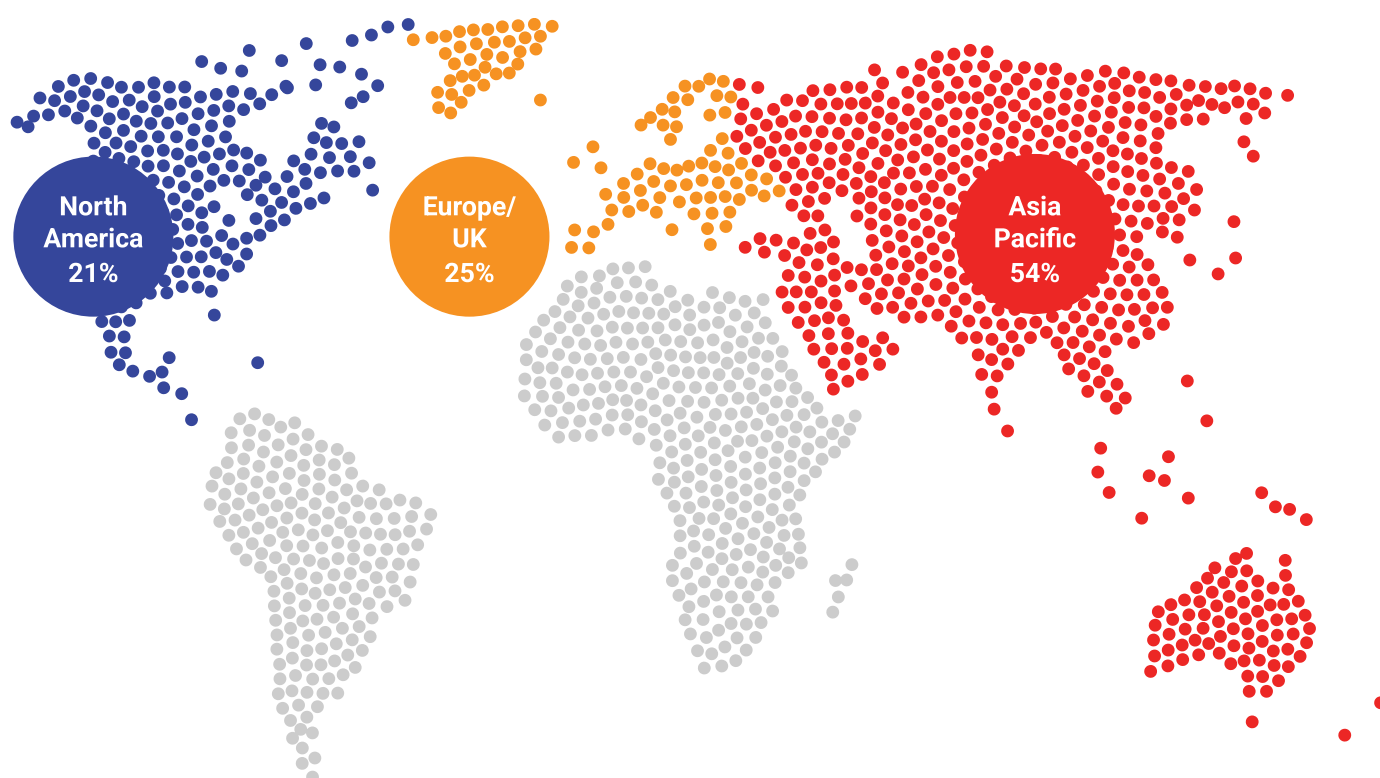
Our website (www.acga-asia.org) is a repository of all ACGA's advocacy efforts including our white papers, submissions, presentations and *CG Watch* reports. A section on the website is dedicated exclusively to members comprising our delegation reports and updates on our Working Groups: Japan, Korea, China, India as well as ASEAN which has recently been added.

ACGA Membership Network

ACGA has a unique and influential membership network. It comprises a diverse range of more than 100 global and regional companies/organisations with a direct involvement in corporate governance. Our members include pension and investment funds, listed companies, insurance and insurance-related firms, multilateral development banks, accounting firms, business and investment associations and educational institutions operating or investing in Asia.

The following graphics provide more detail on where our members come from and who they are.

Members Distribution by Region



106 members from 18 markets with total assets under management of more than US\$40 trillion

North America

- Canada
- United States

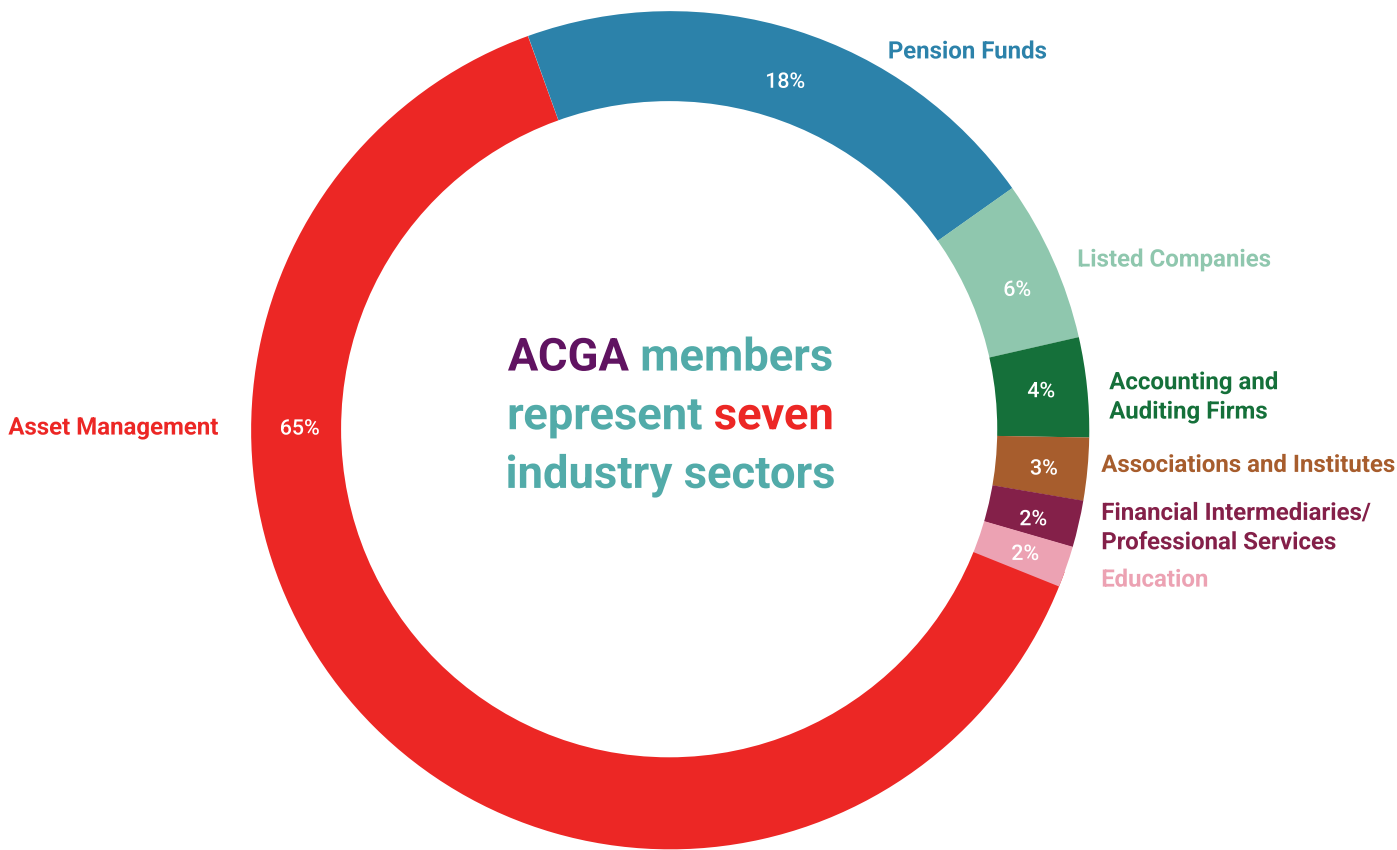
Europe/UK

- France
- Netherlands
- Norway
- Sweden
- United Kingdom

Asia-Pacific

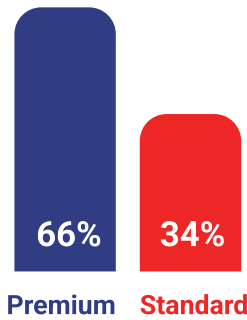
- Australia
- China
- Hong Kong
- India
- Japan
- Korea
- Malaysia
- Philippines
- Singapore
- Taiwan
- Vietnam

ACGA Member Composition by Industry

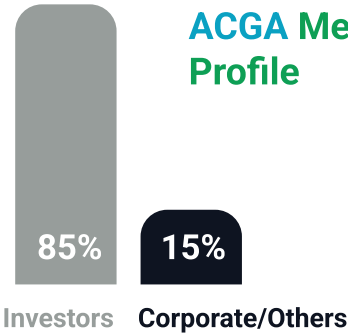


ACGA Membership Category

Standard membership provides access to ACGA resources and entry level services. Premium level members receive a more bespoke suite of services.



ACGA Member Profile



ACGA Members Value Our Service





Asian Corporate Governance Association

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